



St John
Singapore

ANNUAL REPORT 2022



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The year of 2022 has been an extremely encouraging and exciting year for St John Singapore (SJS).

As Singapore gradually opened up after the Pandemic, SJS was able to increase its activities in all its sectors whilst ensuring Safe Measures Management (SMM) at all times. This was to ensure safety and good health amongst the volunteers as well as the people we come into contact with. Details of our activities for 2022 will be in this Report.

On behalf of NSJCS, I am also happy to report that SJS continued with its drive towards better Governance and Compliance. With assistance of generous Government Grants, we engaged certified consultants to help us. NSJCS is glad that our procedures and processes are more robust and rigorous.

SJS also embarked on many ambitious projects, which will be outlined in this Report. We were unable to do much of this during the COVID hit years, but the energy and enthusiasm to emerge well from the Pandemic is reflected in the number of projects and the size in literal terms, in financial terms and as impact on enhancing our activities.

We look forward to 2023 with outward (forward) optimism. Council has resolved to always do things for the benefit of the local community. Pro Fide and Pro Utilitate Hominum.

Dr Sayampanathan S R E, PBM, KStJ
Chairman, National St John Council of Singapore

OUR VISION

To be a leading humanitarian and charitable organisation, and to serve humanity by relieving pain and suffering.

OUR MISSION

- To promote and encourage the work of St John Singapore in all its aspects.
- To promote and encourage all work of humanity and charity for the relief of distress, suffering, sickness and danger without any distinction as to race, class or creed, and the extension of the great principles of the Order of St John embodied in its mottos “For the Faith” and “In the Service of Humanity”.
- To serve mankind through training in life saving skills and health care in schools, homes organisations and the workplace in Singapore

OUR MOTTO

“Pro Fide” - for the Faith

“Pro Utilitate Hominum” - For the Service of Humanity.

OUR VALUES

St John's values are called the 'eight beatitudes' symbolically depicted by an eight-pointed cross of the Order of St John.

- | | |
|----------------|-----------------|
| • Comforting | • Righteousness |
| • Humility | • Meekness |
| • Peace making | • Mercy |
| • Endurance | • Purity |

St John Singapore has applied secular meanings to the points as the traits of a good first aider:

- Observant
- Tactful
- Resourceful
- Dexterous
- Explicit
- Discriminating
- Persevering
- Sympathetic

**OUR GOALS**

- To have a trained first aider in every school, home, organisation and workplace in Singapore
- To be the preferred charity serving humanity through life-saving skills of first aid, nursing, occupational safety, health care training and emergency assistance
- To be the preferred uniformed group in Singapore
- To be an organisation adopting best practices and leveraging on information technology skills and tools, in the pursuit of our goals
- To provide and manage affordable health care services
- To be the focal point for former members to keep in touch with St John and with each other and to support the activities of St John

CHARITY PROFILE

Registered Name and Address of Organisation:

St John Singapore
St John Singapore (Headquarters)
420 Beach Road
Singapore 199582

Contact Us

Telephone (General line)	065- 62980300
Email	enquiry@stjohn.org.sg
Website	www.stjohn.org.sg

St John Singapore Dementia Centre	6298 0300 ext. 551 / Mobile 86003234/ Email: ddc@stjohn.org.sg
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Charity Status

Charity Registration No	00948
Charity Registration Date	16 March 1993 Registered with the Registry of Societies on 28 July 1970 Unique Entity No. (UEN): S70SS0009L
GST Registration No.	M90361968Y
IPC Status	Date: 1 July 2021 - 30 June 2024
Sector Administrator	Ministry of Health Corporate Member of National Council of Social Service Corporate member of Peoples' Association
Chief Executive Officer	Mr Warner Ee Boon Watt
Statutory Auditor	NLA DFK Assurance PAC
Banker	United Overseas Bank

Registration and Compliance

The St John Singapore (“SJS” in short) is a Social Service Organisation and registered as a society under the Societies Act on 28 July 1970. It is also registered as a Charity and is recognized as an Institution of Public Character (IPC) which allows our donors to enjoy tax deductions. SJS is governed by the Constitution of SJS and is complying with the Code of Governance for Charities and Institutions of Public Character.

Members of the Council

SJS is governed by the National St John Council of Singapore (NSJCS) whose members are appointed according to the SJS’s Constitution. Being the highest policy and decision-making body of SJS, the NSJCS has the ultimate responsibility of ensuring that SJS is governed and managed responsibly and prudently to ensure the effectiveness, credibility and sustainability of the organisation.

The NSJCS presently comprises the Council Chairman, Vice-Chairmen, Honorary Secretary, Honorary Treasurer, Assistant Honorary Treasurer and other Council Members. The NSJCS charts the overall direction of SJS and is responsible for the promotion of the Policy and Programmes of SJS. It oversees the direction of SJS and ensures that SJS’s principles are adhered to.

Election of Office Bearers

The Chairman and the elected Vice-Chairman are elected in accordance with the SJS Constitution. Two other Vice-Chairmen, Honorary Secretary, Honorary Treasurer and Assistant Honorary Treasurer of the Council are appointed from amongst its members.

Sub-Committees

At the first meeting of the NSJCS immediately following the Annual General Meeting, the Chairman shall appoint such sub-committees as may be deemed necessary. The sub-committees are responsible for overseeing the core issues (specific or assigned) under their purview and provide/recommend policy directions and guidance to the NSJCS and Management.

Honorary Treasurer

The Honorary Treasurer is duly appointed under the Constitution of SJS and shall be responsible for the proper functioning, management and administration of SJS financial matters.

Chief Executive Officer/ Chief Operations Officer

The Chief Executive Officer/Chief Operations Officer supervises the work of all employees. He is in-attendance at all meetings of the Council to provide information and Secretariat support.

Auditor

The accounts of SJS are audited annually by a public accountant appointed by SJS and approved by the sector administrator.

Financial Management

The financial statements of SJS are drawn up in accordance with the Statement of Recommended Accounting Practice (RAP 6) and the Singapore Financial Reporting Standards (FRS).

Fund Raising and Donations

SJS has established internal guidelines on fundraising that are adhered to for all fundraising events. These guidelines are based on the best practices set out by the National Council of Social Service and the Charity Council. The committee for each fundraising event consists of volunteers and supported by staff. The donors are informed of our objectives and targets. The funds raised are for supporting programmes and activities in line with the tag line, “Service to Humanity”.

Conflict of Interest Policy

Every person who has been or will be in any way, whether directly or indirectly, faced with a conflict situation (actual, potential or perceived) are required to make a full and frank disclosure to the parties responsible for making the decision and are excluded from the decision-making process relating to that matter. Immediate family members are treated as an interest of that person, and include the spouse, siblings, parents and children.

All interested person transactions pertaining to staff of SJS must have obtained the prior approval of the Chairman. Interested person transaction pertaining to Council Members must obtain the prior approval of the Chairman and any transaction that the Chairman is an interested person, must obtain the prior approval of the Audit Committee. All Council Members make annual declaration at the beginning of their term. Management staff including staff managing procurement shall also make declaration at the beginning of the year.

Reserves Policy

SJS targets to keep about three months of operational expenses as short-term investment in the form of fixed deposits on month-to-month basis with auto rollover; and in fixed deposits for a period of three months and thereon. The rest of the money shall be kept as investment in the following form:

- (a) as capital expenditure for the building
- (b) invest in Government Bonds as a long-term investment
- (c) deposit as long-term Fixed Deposit with the banks for a period of three years and thereon.

Designated Fund

With the transformation of the Zones into Districts, the then Zone 9 Bursary Fund shall be renamed the St John Bursary Fund to provide bursaries and scholarship awards to deserving cadet members in the Brigade. The other recently set up designated funds are the Dementia Centre Resource Fund for the improvements of/new facilities and new programmes, and the Dementia Centre Operations Supplementary Fund to supplement the operational expenditures of the Centre. The usage of these funds is subjected to specific approval of the NSJCS with effect from 12 November 2020.

Reserve & Investment Sub-Committee

The Reserve & Investment Sub-Committee is appointed by the NSJCS to exercise prudence and good stewardship in relation to the investment of SJS funds to look into generating higher returns in the long run with a reasonable amount of risk.

Internal Audit Sub-Committee

The Internal Audit Sub-Committee is appointed by the NSJCS to assist SJS in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and SJS's process for monitoring compliance with the laws and regulations and the code of conduct.

Whistle Blowing Policy

SJS whistle blowing policy aims to provide an avenue for staff, volunteers and external parties to raise good faith. This policy covers issues where the following may be suspected:

- 1. Corruption
- 2. Acts of fraud
- 3. Theft and/misuse of SJS's properties, assets or resources
- 4. Breach of laws

OFFICE BEARERS



Chairman
Dr Sayampanathan S R E
PBM, KStJ



Vice Chairman
Mr Tian Mong Ching
KStJ



Vice Chairman
Dr Nelson Chua
CStJ



Vice Chairman
Dr Dave Lee
OStJ



Honorary Secretary
Mr Lim Keng Hean



Assistant Honorary Secretary
Mr Andrew Hodges
CStJ



Honorary Treasurer
Ms Wendy Neo
OStJ



Assistant Honorary Treasurer
Dr Ramesh Subramaniam

COUNCIL MEMBERS



Mr Ang Chin Koon
BBM, CStJ



Mr **Curtbeth** Koh
MStJ



Mr Lim Cheng Eng
BBM(L), CStJ



Dr Alvin Ng
MStJ



Mr Timothy Ng



Dr Png Hong Hock
PK, PB, OStJ



Prof Sean Rozario



Ms Bella Tan

COUNCIL MEMBERS (Cont.)



Dr Benjamin Tan

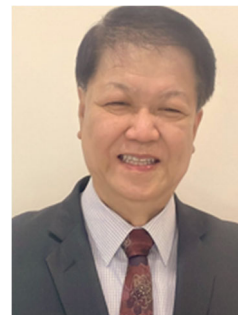
Dato' Seri Jackson Teo
PBM, MStJ

Dr Jonathan Yap

ADVISORS

Mr Benjamin Cheong
MStJMr Kun Kay Hong
BBM(L), CStJMr William Leong
OStJMr Bobby Lim Chye Huat
BBM, KStJProf (Dr) Low Cheng Hock
JP(R), PPA(E), PPA(P),
BBM, KStJMr Tan Yak Huang
PB, KStJ

ASSOCIATE COUNCIL MEMBERS

Mr Enoch Chan
MStJMr Chia Keng Hian
BBM, PB, PBS, CStJMr Matthew Chua
MStJMr Eric Koh
OStJ

ASSOCIATE COUNCIL MEMBERS (Cont.)



Dr Khoo Chee Hoe



Mr Toh Yean Lih
MStJ



Dr Wong Wen Kai



Mr Yap Seng Teck

NSJCS Sub-Committees

Awards Sub Committee

Chairman	: Dr Sayampanathan S R E, PBM, KStJ
Members	: Mr Tian Mong Ching, KStJ Dr Nelson Chua, CStJ Dr Dave Lee, OStJ Mr Ang Chin Koon, BBM, CStJ Mr Lim Cheng Eng, BBM(L), CStJ

Board of Presidents Sub Committee

Chairman & Co-Chairman	: Mr Ang Chin Koon, BBM, CStJ Mr Lim Cheng Eng, BBM(L), CStJ
Hon Secretary	: Mr Yap Seng Teck
Hon Treasurer	: Dr William Chung Tang Fong BBM, MStJ
Members	: Mr Chu Chee Keong Mrs Du Xi Xian Mr Patrick Khoo Hang Choong, PBM, MStJ Mr Lim Kien Huat, MStJ Mr Phua Lam Soon, BBM, MStJ Mr Benny Lee Dato Seri Jackson Teo, PBM. MStJ Mr Raymond Toh
Ex Officio	: Dr Sayampanathan S R E, PBM, KStJ

Budget & Workplan Sub Committee

Chairman	: Prof Sean Rozario
Members	: Brigade Treasurer, Mr Jerry Ko, MStJ Fellowship Treasurer, Ms Nancy Sim, PBM, OStJ,
Ex Officio	: NSJCS Treasurer, Ms Wendy Neo, OStJ Association Head Training, Mr Thomas Hwa, MStJ Chairman & CEO

Bursary Fund Sub Committee

Chairman	: Dr Benjamin Tan
Members	: Dr William Chung Tang Fong BBM, MStJ Mr Lim Kien Huat, MStJ
Ex Officio	: NSJCS Treasurer, Ms Wendy Neo, OStJ Chairman & CEO

Corporate Communications Sub Committee

Chairman	: Mr Timothy Ng
Members (Publications)	: Dr Benjamin Tan Dr Wong Wen Kai Mr Ma Poh How, PBM, CStJ Mr Eric Chong, OStJ
Members (Social Media)	: Mr Andrew Hodges, CStJ Mr Curtbeth Koh, MStJ Mr Eric Koh, OStJ
Ex Officio	: Hon Secretary, Mr Lim Keng Hean Chairman & CEO

Dementia Centre Sub Committee

Chairman	: Ms Bella Tan
Members	: Dr Koo Chee Hoe Mr Toh Yean Lih, MStJ Ms Christina Tian Ms Muthukumari Pitchai Ms Joan Lee Dr Sam Goh
Ex Officio	: Chairman & CEO

Disciplinary Sub Committee

Chairman	: Mr Benjamin Cheong, OStJ
Members	: Dr Low Cheng Hock, KStJ 1-3 more ad-hoc members

Fund Raising Sub Committee

Chairman	: Mr Lim Cheng Eng, BBM(L), CStJ
Members	: Mr Ang Chin Koon, BBM, CStJ Mr Eric Koh, OStJ
Ex Officio	: Dr Ramesh Subramaniam Chairman & CEO

Governance, Compliance & Audit Sub Committee

Chairman	: Prof Sean Rozario
Members	: Mr William Leong, OStJ Mr Timothy Ng
Ex Officio	: Dr Sayampanathan S R E, PBM, KStJ

Human Resource Sub Committee

Chairman	: Ms Bella Tan
Members	: Dr Ramesh Subramaniam Prof Sean Rozario Dr Jonathan Yap, MStJ Mr Curtbeth Koh
Ex Officio	: Dr Sayampanathan S R E, PBM, KStJ

Internal Audit Sub Committee

Chairman	: Mr Dato Seri Jackson Teo, PBM, MStJ
Members	: Andrew Hodges, CStJ Mr Yap Seng Teck
Ex Officio	: Hon Secretary, Mr Lim Keng Hean

SJS Headquarters

Name	Designation
Mr Ee Boon Watt, Warner	Chief Executive Officer
Ms Ng Suat Hoon, Valerie	Chief Administrative Officer
Ms Sim Siew Khim, Kellyn	Finance Manager
Ms Lee Toh Kiang, Linda	Higher Accounts Executive
Ms Lee Seow Hong, Crystal	Accounts Assistant
Mr Hwa Teik Hing, Thomas	Head of Training
Ms Sim Bee Hoon, Fern	Course Administrator
Mr Tan Zing Jaul, Jack	Course Administrator
Ms Goh Soh Meng, Karen	Course Administrator
Ms Yen Lee Moi, Helen	Administrative Executive
Ms Rozimahpayanam Zam Zeta d/o G. Seshagiri	Brigade Admin Executive
Mr Wee Hian Thong, Melvin	Admin & Operations Officer
Mr Chin Chong Shing, Vincent	Maintenance Officer cum Driver
Mr Loganaran s/o Meyappan	Cleaner
Mr Yau Tet Koon	Watchman/Cleaner
Mr Tan Chye Kee	Part-Time Cleaner

SJS Dementia Centre

Mr Ee Boon Watt, Warner	Centre Manager
Ms Ng Suat Hoon, Valerie	Deputy Centre Manager
Ms Mary Tee	Centre Supervisor
Mr Yong Yin Ching, Joseph	Programme & Clients Care Administrator
Ms Chia Lai Cheng, Joanna	Registered Nurse
Ms Yong Sii Kiet	Registered Nurse (Part-Time)
Ms Lim Chai Hong Geraldine	Therapy Assistant
Mr Cheong Kok Fei, Andy	Therapy Assistant
Ms Tee Kwee Gek, Jenny	Healthcare Support Assistant
Ms Chng Lay Yong	Healthcare Support Assistant
Ms Rabetha Beham D/O M P Nathervava	Healthcare Support Assistant
Ms Chua Lily	Healthcare Support Assistant
Ms Chua Ah Hong	Healthcare Support Assistant
Mr Lim Beng Hock, George	Healthcare Support Assistant
Mr Lee Soon Nyen, Wilson	Healthcare Support Assistant
Ms Chin Mooi Lee	Healthcare Support Assistant
Ms Teo Lee Choon	Healthcare Support Assistant
Mr Ng Hoon Pang, Davis	Healthcare Support Assistant

SJS DEMENTIA CENTRE (Cont.)

Ms Lim Puay Meng, Evelyn	Kitchen Helper
Mr Ong Wai Kum, Aaron	Part-time Driver
Mr Lim Tian Hoe	Part-time Driver
Mr Chua Kim Soon	Part-time Driver
Mr Pung Teng Tong, Francis	Part-time Driver
Mr Ang Beng Lee, Andy	Part-time Driver

SJS Jurong Centre

Mr Yap Yue Seng (Lawrence)	Centre Administrator
Ms Hamidah Binti L. Mat	Admin Executive
Ms Chung Miao Hui (Julia)	Course Administrator
Mr Mohamed Bin Said	Logistic Officer
Mr Chua Soon Eng	Logistic & Maintenance Officer Cum Driver

The National St John Council of Singapore conducted 8 (eight) Board meetings in the year 2022 and the Individual Board member's attendance is attached.

COUNCIL MEETINGS ATTENDANCE RECORDS OF NSJCS COUNCIL MEMBERS 2022

S/N	NAME	APPOINTMENT	COUNCIL MEETING DATES							
			16/02/ 2022	20/04/ 2022	25/05/ 2022	15/06/ 2022 (AGM)	15/06/ 2022	26/07/ 2022 EOCM	24/08/ 2022	16/11/ 2022
1.	Dr Sayampanathan SRE	Chairman	Y	Y	Y	Y	Y	Y	Y	Y
2.	Dr Nelson Chua	Vice-Chairman & Chief Commissioner, St John Brigade, Singapore	Y	Y	Y	Y	Y	Y	Y	Y
3.	Dr Dave Lee	Vice-Chairman & Director, Association	Y	Y	Y	Y	Y	Y	Y	N
4.	Mr Tian Mong Ching	Vice Chairman	Y	N	N	N	Y	N	Y	Y
5.	Mr Lim Keng Hean	Hon. Secretary	Y	Y	Y	Y	Y	Y	N	Y
6.	Mr Andrew Hodges	Asst Hon. Secretary	N	Y	Y	Y	Y	Y	Y	Y
7.	Ms Wendy Neo	Honorary Treasurer	Y	Y	Y	Y	Y	Y	Y	N
8.	Dr Ramesh S	Assistant Hon. Treasurer	N	Y	Y	Y	Y	N	Y	Y
9.	Dr Alvin Ng	Member	N	N	Y	Y	Y	N	Y	N
10.	Mr Ang Chin Koon	Member	Y	Y	Y	N	N	Y	N	Y
11.	Ms Bella Tan	Member	N	Y	N	N	Y	Y	Y	N
12.	Prof Sean Rozario	Member	Y	Y	Y	Y	Y	Y	N	Y
13.	Dato Seri Jackson Teo	Member	Y	N	N	Y	Y	Y	N	Y
14.	Mr Lim Cheng Eng	Member	Y	Y	Y	Y	Y	Y	Y	Y
15.	Dr Png Heng Hock	Member	Y	N	Y	Y	Y	Y	Y	Y
16.	Mr Timothy Ng	Member	Y	Y	Y	N	N	Y	N	Y
17.	Dr Benjamin Tan	Member	N	Y	Y	Y	Y	Y	Y	Y
18.	Mr Curtbeth Koh	Member	Y	Y	Y	Y	Y	Y	Y	Y
19.	Dr Jonathan Yap	Member	Y	N	Y	Y	Y	Y	N	N
20.	Prof Low Cheng Hock	Advisor	Y	Y	Y	Y	Y	N	Y	Y
21.	Mr Bobby Lim	Advisor	Y	Y	Y	Y	Y	N	Y	Y
22.	Mr Kun Kay Hong	Advisor	Y	Y	Y	Y	Y	N	N	Y
23.	Mr Benjamin Cheong	Advisor	Y	Y	Y	Y	Y	Y	Y	Y
24.	Mr Tan Yak Huang	Advisor	Y	Y	Y	N	N	N	Y	Y
25.	Mr William Leong	Advisor	N	Y	N	Y	Y	N	Y	Y
26.	Mr Chia Keng Hian	Associate Member	Y	Y	Y	Y	Y	-	Y	Y
27.	Mr Enoch Chan	Associate Member	Y	Y	Y	N	N	-	Y	Y
28.	Mr Matthew Chua	Associate Member	Y	Y	Y	Y	Y	-	Y	Y
29.	Mr Toh Yean Lih	Associate Member	Y	Y	Y	N	Y	-	Y	N
30.	Mr Eric Koh	Associate Member	N	Y	Y	N	Y	-	Y	Y
31.	Dr Wong Wen Kai	Associate Member	-	-	-	-	-	-	Y	Y
32.	Dr Koo Chee Hoe	Associate Member	-	-	-	-	-	-	Y	Y
33.	Mr Yap Seng Teck	Associate Member	-	-	-	-	-	-	Y	Y

No Board members were remunerated for their Board services. However, St John Singapore employs paid staff and no staff is involved in setting his or her own remuneration. The total annual remuneration (including any remuneration received in its subsidiaries) for each of its three highest paid staff, namely, the Chief Executive Officer, the Chief Administrative Officer and Head Training, only the Chief Executive Officer received an annual total remuneration exceeding \$100,000, and less than \$120,000.

KEY EVENTS

8 th January	Investiture for 2021 Award Recipients Guest of Honour: British High Commission Charge d' Affaires Mr Alex Bamford
16 th February	NSJCS Council Meeting (physical meeting)
19 th February	St John Brigade Singapore Presentation of Colours Guest of Honour: President Halimah Yacob
20 th April	NSJCS Council Meeting (physical meeting)
24 th May	Asia-Pacific Regional St John Meeting (hybrid meeting)
25 th May	NSJCS Council Meeting (physical meeting)
15 th June	AGM (physical meeting)
15 th June	NSJCS Council Meeting (physical meeting)
21 st -22 nd June	Grand Council Meeting in London (hybrid meeting)
1 st July	High Tea Reception at The Eden Hall: Engagement session with Her Excellency, the British High Commissioner Kara Owen
9 th August	St John Brigade Singapore participated in National Day Parade (virtual)
24 th August	NSJCS Council Meeting (physical meeting)
29 th October	Purple Parade at Suntec City Contingent comprised Dementia Centre and St John Fellowship
16 th November	NSJCS Council Meeting (physical meeting)



Dr Dave Lee, OStJ
Director, St John Association Singapore

The year 2022 represented a reset for St John Association. The COVID-19 Pandemic saw a significant reduction in classes conducted in both 2020 and 2021. With safe management measures in place and a pivot to hybrid courses, first aid courses were conducted with limited class size and restrictions in place.

The gradual easing of restrictions and the return to normal class sizes in 2022, both the Beach Road and Jurong centres gradually increased their First Aid class numbers. In 2022, a total of 544 courses for 4,817 participants were run at St John Association Singapore. These included Basic First Aid, Adult First Aid, Occupational First Aid, Child First Aid, CPR+AED and BCLS courses for members of public. SJA also trained 420 cadet members from St John Brigade for the Commissioner's Proficiency Badge, as part of their ACCA activities.

As we learnt from the COVID pandemic, we have included options for online learning modules in our first aid courses. This evolution will be formalised once we have a mature learning management platform in place.

In 2022, SJA has worked with NTUC to provide first aid education for the foreign domestic workers. These custom courses were conducted in designated domestic worker centres during their off days. The initiative was to improve community first aid skills, which will in turn help boost the out of hospital CPR success rates in Singapore.

SJA was also awarded the Temasek Foundation programme, as one of the three selected providers, to provide CPR + AED courses to secondary 3 & 4 students and teachers. We were tasked to teach 5,500 secondary students over 3 years in this project. With the recent national emphasis on mental health and psychological resilience, SJA has set out to develop a psychological first aid course.

The key milestones in 2022 were the completion of

- 1) SRFAC ITC course on 15 April
- 2) ISO29993 Recertification on 6 Oct 2022

As we look towards the 2023 work year and beyond, the key challenge is to ensure that we continue to maintain and recruit talent to teach first aid to the public. We need to improve our teaching methods to ensure first aid courses remain relevant to the students, especially the millennial generation.

Dr Dave Lee, OStJ
Director, St John Association Singapore



Dr Nelson Chua, PP, PBS, CStJ
Chief Commissioner
St John Brigade

In 2022, the country moved into Phase 3 of reopening from the COVID-19 pandemic. During that time, we progressively resumed our activities in tandem with the prevailing National Safe Management Measures. Training for our cadets has resumed in accordance with MOE's guidelines. The National First Aid Competition was carried out albeit in a virtual format. The key event was, of course, the Commissioning of the Colours Parade organised in February 2022 where the Brigade and the five Districts were presented with their Colours by our Patron, President Halimah Yacob.

Transformation

The presentation of the Colours capped off years of work on the Brigade transformation which started in 2017 to future-proof the Brigade amidst mounting challenges, such as falling numbers in schools' cohort sizes and competition from other youth programs. The transformation was necessary for the Brigade to re-strategize so as to ensure we remain relevant and able to fulfil our vision of developing empathetic leaders with a heart to serve through excellence in first aid and home nursing.

The Brigade Transformation, from 10 Zones to 5 Districts officially took effect in 2020. However, COVID-19 threw us a curveball where face-to-face activities were curtailed. Nonetheless, I am proud of the resourcefulness and adaptability of the Brigade officers who kept the momentum of the Transformation going. Some of these activities included developing training materials and conducting these online, so as to minimise the impact of our cadets' learning experience. The new Districts also played an important role during the COVID-19 pandemic to assist our Corps in maintaining normalcy in the lives of our cadets and volunteers by engaging them virtually. Although our physical gatherings were curtailed, the Brigade has been resourceful and creative to ensure that training of our cadets continues. The first aid and home nursing training as well as our Officer and NCO courses were conducted online.

Emerging Stronger

In 2022, the Brigade was able to resume the physical conduct of our courses such as the Officer Training Course, as well as Corps First Aid and Corps Home Nursing Instructor Courses. I wish to acknowledge the hard work and adaptability put in by our volunteers, some of which were contributed by our new officers in the midst of the challenges brought on by COVID-19. I also wish to acknowledge the hard work by the Brigade Management Committee, who worked very closely with MOE CCEB to continually keep abreast of MOE's rules so that we could resume the physical conduct of activities for our cadets. The Corps Achievement Awards, a barometer of Corps' performance, resumed in a limited form after a hiatus of two years.

In that regard, I would like to thank Assistant Director (Uniformed Groups), Mr Issac Tan, for his partnership with the Brigade these years and wish him all the best in his new endeavours. I welcome on board the new Assistant Director (Uniformed Groups), Ms Priscilla Angelina Humphrey and look forward to a fruitful working relationship together.

Next Steps: 2023

In 2023, as the country had fully emerged from the COVID-19 pandemic at DORSCON GREEN, we look forward to the full gamut of activities. We look forward to the first National First Aid Competition, to be held in a fully physical format since the pandemic, as well as the first Singapore-Malaysia First Aid Competition since the pandemic. In continuing to serve the community, our dedicated Brigade members will surely fly the St John flag high and do us proud.

At this juncture, I would like to share that a new team would be taking over command of the Brigade come June 2023.

Dr Alvin Ng will be taking over as Chief Commissioner. Alvin joined St John as a cadet and became a volunteer Officer, Corps Superintendent and subsequently Chief Medical Officer. He is truly our first Chief Commissioner that rose through the ranks from cadet to the pinnacle of the St John Brigade Singapore. He is familiar with the challenges faced by our school units as well as the operational aspects of First Aid and prehospital care, and is well equipped to helm the Brigade towards the next lap.

Mr Tian Mong Ching would continue to serve in his role as Deputy Chief Commissioner. He is no stranger to our organisation. He has been imparting his decades of experience, and will continue to do so to ensure a smooth leadership transition. I am glad to note that in recognition of his dedicated service, he has been conferred the Knight of Grace of the Order of St John by His Majesty King Charles III. Similarly, Dr Png Hong Hock will serve in the role of Chief Nursing Officer, imparting her experience to the new team to ensure high standards of Home Nursing, particularly our flagship Hospital Attachment Programme with MOH.

We also have the next generation of leaders stepping up to serve in key positions. These are Dr Koo Chee Hoe, Dr Lee Wei Chee and Mr Edwin Leong. These were involved with the Brigade Transformation from the start – making sense of the issues of the day, conceptualising the plans and putting them into action.

I have full confidence in the capabilities and visions of the new team and I am sure they will bring the Brigade to the next level. Under them, Brigade will continue to add value to society through close partnerships with the schools and community organisations.

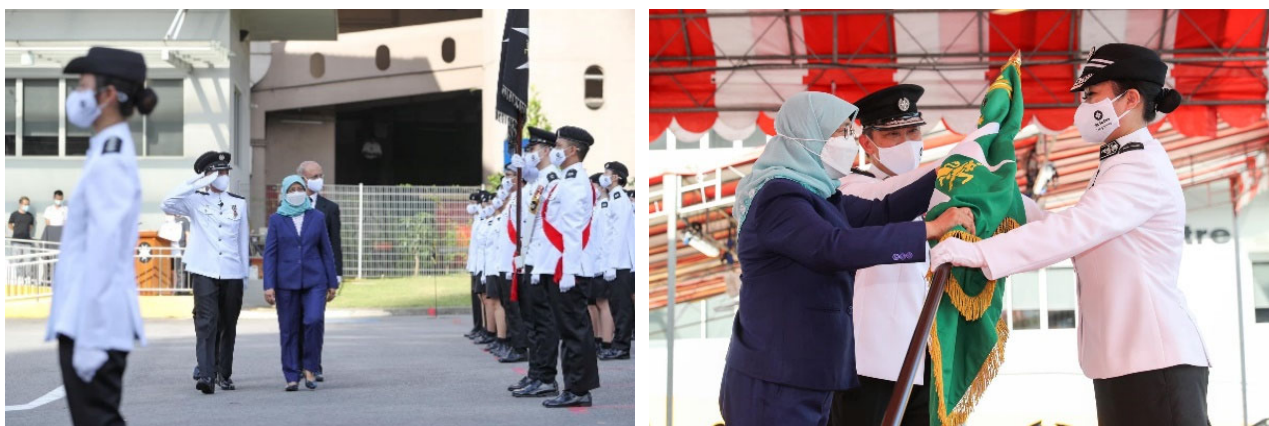
It has been my privilege and honour to serve as the Chief Commissioner, alongside my team, for the past 3 years. We led together as a team and we faced challenges as a team. I thank you all.

KEY APPOINTMENT HOLDERS AS AT 31 DECEMBER 2022

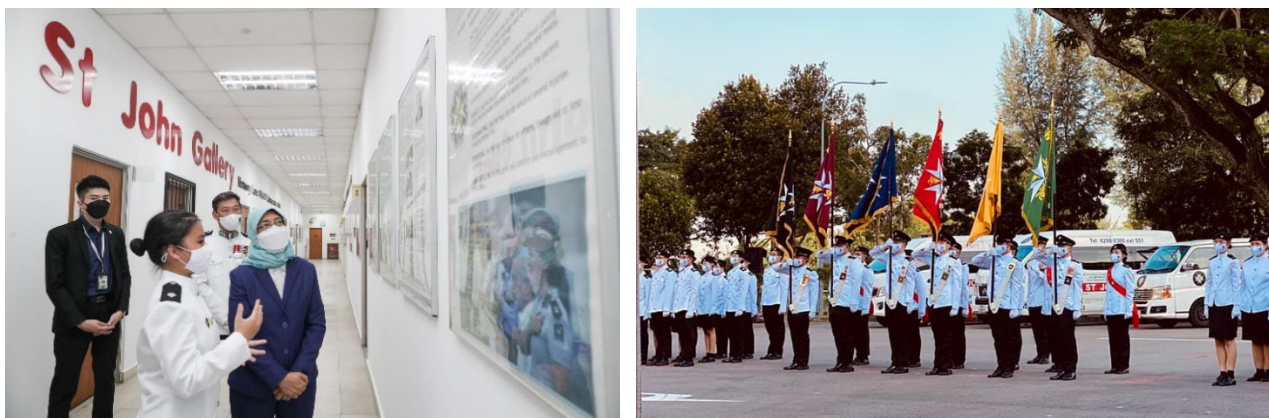
Advisors	Prof Low Cheng Hock, PPA(E), PBM, KStJ Mr William Leong, OStJ Mr Benjamin Cheong, MStJ
Chief Commissioner	Dr Nelson Chua, PP, PBS, CStJ
Chief Medical Officer	Dr Alvin Ng, MStJ
Deputy Chief Medical Officer	Dr Koo Chee Hoe
Snr Asst Chief Commissioner (Nursing)	Dr Png Hong Hock, PK, PBS, OStJ
Snr Asst Chief Commissioner (Ops)	Mr Chia Keng Hian, BBM, PBM, PB, PBS, CStJ
Snr Asst Chief Commissioner (Admin and Finance)	Mr Eric Lee, OStJ
Asst Chief Commissioner (Head – Special Duties)	Mr Bernard Koh, MStJ, CMSJ
Asst Chief Commissioner (Head – CPBS)	Ms Wendy Neo, OStJ
Asst Chief Commissioner (Head – Social / Welfare and Fundraising)	Ms Nancy Low, OStJ, CMSJ
Asst Chief Commissioner (Head – Overseas Exchange Division)	Mr Cheng Chung Hsien, OStJ
Asst Chief Commissioner (Head – Alumni Division)	Ms Chiang Mei Koon, OStJ, CMSJ
Asst Chief Commissioner (Head – Scholarship & Bursary)	Mr Wun Boon Leng, MStJ
Asst Chief Commissioner (Head – Manpower)	Mr Chin Chee Wah, OStJ
Asst Chief Commissioner (Head – Programmes & Community Engagement)	Mr John Lee, MStJ, CMSJ
Asst Chief Commissioner (Brigade Finance Officer)	Mr Jerry Ko, MStJ, CMSJ
Asst Chief Commissioner (Head – Administration)	Mr Matthew Chua, MStJ, CMSJ
Commissioner (Head – Adult Division)	Mr Koh Yen Chieh, MStJ, CMSJ
Commissioner (Head – National Events)	Mr Lerwin Nai, MStJ, CMSJ
Commissioner (Head – St John Badger)	Mdm Pauline Quek, OStJ
Commissioner (Head – Advanced Training)	Mr Donald Teh, CMSJ
District Commissioner (East) & Head - Training	Dr Lee Wei Chee, MStJ, CMSJ
District Commissioner (North)	Mr Edwin Leong, MStJ, CMSJ
District Commissioner (Northeast)	Mr Chua Qing Jun, MStJ, CMSJ
District Commissioner (Northwest)	Mr Toh Yean Lih, MStJ, CMSJ
District Commissioner (Southwest)	Ms Sim Hui Shi, MStJ, CMSJ
Head – Logistics	Mr Simon Quek, OStJ
Head – Public Duty	Mr Enoch Chan, MStJ, CMSJ
Head – Healthcare Training	Dr Koh Yi Hui, MStJ, CMSJ
Head – Warrant Officer Division	Mr Mohammad Arif bin Ali, MStJ, CMSJ

Commissioning of Colours

On 19 February 2022, St John Singapore marked the restructuring of its Brigade with the Presentation of new Colours to its Brigade HQ and five newly formed Districts by our Patron, President Halimah Yacob.



The parade and ceremony kicked off earlier in the afternoon with the consecration of colours ceremony where the new colours were blessed by St John Singapore's spiritual counsellors. Due to COVID-19 restrictions, the parade to present the new colours was made up of a contingent formed by CHIJ St Nicholas Corps and a combined contingent of adult NCOs across the five districts. President Halimah Yacob presented the newly consecrated colours to the Brigade Secretary and the five District Commissioners in a simple and dignified parade at the St John Headquarters Parade Square. The event was livestreamed with an outreach of more than 1,500 views allowing Brigade members who were unable to be physically at the parade to still participate via Facebook Live.



After the presentation of new colours, the President was hosted for a walk down the Heritage Trail where she was briefed on St John's long history in Singapore since 1885. President Halimah Yacob also engaged members of the Council, Brigade, Association, and Board of Presidents both in person and virtually. An oil painting featuring St John's long history in Singapore, contribution to Total Defence, delivering quality first aid and home nursing training, role in Singapore's fight against COVID-19 and the six new colours was unveiled by the President and the Council Chairman.

The event was indeed a significant milestone for the Brigade's restructuring journey to better meet Singapore's evolving demographics and improve St John Singapore's outreach and community engagement efforts.



National First Aid Competition

The National First Aid and Home Nursing Competition (NFAC) has always been an annual highlight for the Brigade, where Corps of all Districts come together to showcase their skills and knowledge. This helped to facilitate an exchange of skills so as to improve the Brigade's competency collectively.

Due to COVID-19, NFAC was suspended in 2020 and 2021. The NFAC organising committee decided to leverage on technology to overcome the COVID-19 restrictions then and the first Virtual NFAC 2022 was conducted on 23-24 July 2022 through video submission. Based on the case scenarios provided by the organisers, competitors presented their management of the cases for judging at District followed by National level.

Congratulations to the Corps for their good performance in this competition which was a first (and hopefully, the only one of its kind). The Brigade looks forward to having physical NFAC in 2023 and beyond when the COVID-19 situation has improved.



Results of the Competition were as follows:

	Ambulance Adult	Nursing Adult	Ambulance Cadet	Nursing Cadet
Champion	Dunman High School	Dunman High School	Maris Stella High School	NUS High School
1st Runner-up	Hwa Chong Institution	River Valley High School	Anglican High School	Dunman High School
2nd Runner-up	ACS (Independent)	Nan Hua High School	St Joseph's Institution	River Valley High School
Best in First Aid	Dunman High School	Dunman High School	Maris Stella High School	Xinmin Secondary School
Best in Footdrill	Dunman High School	Dunman High School	Hwa Chong Institution	Deyi Secondary School
Best in Home Nursing	N/A	Nanyang Girls' High School	N/A	NUS High School

National Day Parade

Dunearn Secondary School, Northwest District was chosen by the MOE Character and Citizenship Education Branch to represent the Brigade for National Day Parade 2022. Our team of officers did a wonderful job supporting each other effectively. The experience was invaluable for our members, who had opportunities to practice what they had learned through interactions with their peers from other uniformed Groups, teachers and officers.



Of note, some of the cadets affected were down with COVID-19 and could not take part in one of the rehearsals in early July. In true spirit of volunteerism, adult volunteers stepped forward to ensure that St John Singapore was represented at the rehearsal. Despite the short notice, we were able to form the contingent. That showed the true spirit and passion of the Brigade volunteers.



St John Brigade is deeply appreciative to the Officers, Teachers, School Principals, NDP ambassadors, parents and Brigade members for their support to this National Day Parade. They have shown the spirit of emerging “Stronger Together” from this pandemic.

The Passing of Her Majesty Queen Elizabeth II

The world was saddened to learn of the passing of Her Majesty Queen Elizabeth II, Sovereign Head of the Order of St John, on 8 September 2022. She had been on the throne for 70 years. The British High Commission organised a Service of Remembrance on 17 September and the Brigade was honoured to support this event. The organisers requested a young person from St John Singapore to read a poem specially commissioned for the event paying tribute to Her Majesty and this was done by WO(4) Joseph Teng from Southwest District. His reading of the poem drew praise from those present including the High Commissioner.



Hospital Attachment

Since 2013, Singapore public hospitals have been hosting St John Singapore (SJS) cadets as part of the Hospital Attachment Programme to equip them with the skills and knowledge to care for the sick and frail. The collaboration was formalised with a memorandum of understanding signed between SJS and SingHealth on 30 Nov 2022. This year, 124 SJS cadets had the opportunity to directly experience the delivery of nursing care under the guidance of nurse preceptors at 6 public hospitals, 1 centre and 1 community hospital. The cadets had 5 days of hospital attachment from 21 Nov 2022 to 16 Dec 2022. This immersive experience was thoroughly enjoyed by the cadets who gleaned many insights. The students had a rewarding and positive experience.



LIST OF SCHOOLS

EAST	NORTH	NORTHEAST	NORTHWEST	SOUTHWEST
Anglican High Sch.	Ahmad Ibrahim Sec. Sch.	CHIJ St. Joseph's Convent	Bukit Panjang Govt. High Sch.	Anglo-Chinese Sch. (Independent)
Bedok Green Sec. Sch.	Catholic High Sch.	Holy Innocents' High Sch.	Chua Chu Kang Sec. Sch. (till end 2023)	Boon Lay Sec. Sch.
Chung Cheng High Sch. (Main)	CHIJ St. Nicholas Girls' Sch.	Maris Stella High Sch.	Dunearn Sec. Sch.	Bukit Merah Sec. Sch.
Damai Sec. Sch. (till end 2023)	Chung Cheng High Sch. (Yishun)	North Vista Sec. Sch.	Hwa Chong Institution	Gan Eng Seng Sch.
Dunman High Sch.	Deyi Sec. Sch.	Paya Lebar Methodist Girls' Sch. (Secondary)	Kranji Sec. Sch.	Nan Hua High Sch.
East Spring Sec. Sch.	Naval Base Sec. Sch.	Xinmin Sec. Sch.	Nanyang Girls' High Sch.	NUS High Sch. Of Mathematics and Science
Hai Sing Catholic Sch.	Peirce Sec. Sch.	Yuying Sec. Sch.		River Valley High Sch.
Junyuan Sec. Sch.	St. Joseph's Institution	Zhonghua Sec. Sch. (till end 2022)		Tanglin Sec. Sch. (till end 2022)
Pasir Ris Crest Sec. Sch.				
Tampines Sec. Sch.				

ROLL OF HONOUR

Brigade Members Admitted to/Promoted in the Order or conferred the Commendation Medal in 2022Promoted to Knight of the Order of St John

Mr Tian Mong Ching

Admitted as Member of the Order of St John

Mr Chong De Xian

Mr Simon Ow Yew Leong

Mr Peter Loh York Liang

Mdm Sabitha bte Mohd Kassim

Mrs Tan-Wong Geok Lian

Awarded the National St John Council Commendation Medal

Nil



Mr Andrew Hodges, CStJ
Chairman
St John Fellowship

**St John Fellowship Management Committee
from 19 November 2020 to 15 November 2023**

Advisors:	Mr Bobby Lim Chye Huat, BBM, KStJ Mr Ma Poh How, PBM, CStJ Mr Tian Mong Ching, KStJ
Chairman:	Mr Andrew Hodges, CStJ
Vice-Chairman:	Mr Ong Puay Guan Steven, MStJ
Vice-Chairman:	Mr Chia Keng Hian, BBM, PB, PBS, CStJ
Honorary Secretary:	Mr Chong Kwan Hoe Eric, OStJ
Asst. Hon. Secretary:	Ms Goh Woei Lih, PBM
Honorary Treasurer:	Mdm Sim Hong Suan, Nancy, PBM, OStJ
Asst. Hon. Treasurer:	Mr Chan Kok Hiong, OStJ
Members:	Mr Chan Chiok Hoong, MStJ Mr Chiong Tiow Lok, MStJ Mr Goh Cheng Lian, BBM, PBS, MStJ Mr Goh Siew Tiong Mr Lau Choong Pheow Mr Liu Chang Bao Night, MStJ Mr Mak Yew Wing, PBM, PBS, OStJ Mr Quek Boon Kheng Simon, OStJ Mr Yeo Lye Hock Frederick, PBM, OStJ Ms Liu Voon Foon Shirley Ms Cecilia Cramer Mr Edward Loh

About St John Fellowship

St John Fellowship is the old comrades association of St John Singapore. It was established in April 1996.

The objectives of the St John Fellowship are:

- To support the activities of St John Singapore
- To enable former members to keep in touch with St John and with each other
- To organise meetings, social events, and other activities as desired by members to advance the work of St John and the Fellowship

Since our inception, we have actively supported the work of the St John Association and Brigade in their annual Flag Day and Walkathon Fundraising Drives. In addition, we worked independently to generate charitable outcomes through organising Public Health Talks, visits to charitable homes, and other fund-raising projects.

Membership in the St John Fellowship is open to all former and current St John members, as well as their dependents. By embracing this inclusive approach, we aim to foster a sense of unity and camaraderie among individuals who have shared in the St John experience. To formalise one's membership, a nominal one-time fee of \$50.00 is required, ensuring lifelong association and participation within our Fellowship.

OSJ Honours and Awards

Our warmest congratulations to the distinguished recipients of the 2022 Order of St John Honours and Awards:

- Dr Tian Mong Ching, bestowed the title of Knight of Grace
- Mr Frederick Yeo Lye Hock, recognised as an Officer Brother.

Their remarkable achievements have truly earned them our admiration and respect.

CPR+AED Non-Certified Awareness Course for Members of the Fellowship

The CPR+AED Non-Certified Awareness Course holds significant importance in equipping individuals with life-saving concepts necessary during emergency situations. Regrettably, the CPR+AED Awareness Course has been temporarily deferred in light of the prevailing circumstances surrounding the ongoing COVID-19 pandemic. This decision has been made with utmost consideration for the safety and well-being of all participants involved.

CNY Party for Clients of the St John Singapore Dementia Centre

It is with regret that we announce the unfortunate cancellation of the eagerly anticipated Chinese New Year (CNY) party, originally scheduled for 7 February 2022, at the St John Singapore Dementia Centre. This decision was reached due to the alarming surge in COVID-19 cases, which has raised concerns about the safety and well-being of our seniors. Our primary responsibility lies in ensuring the health and welfare of our clients, and we remain committed to their safety above all else.

Farewell Dinner for Mr Andrew Hodges

In April 2022, Mr Andrew Hodges, Chairman of the St. John Fellowship, embarked on a new chapter of his professional journey, accepting a prominent security position offered by AWS Amazon in Australia. Despite this transition, Mr Hodges graciously committed to fulfilling his responsibilities as Chairman until his term concludes in 2023.

To commemorate his invaluable contributions and bid him farewell, a memorable dinner was thoughtfully arranged by Mr Steven Ong, Vice-Chairman of the St John Fellowship, on 9 March 2022. The event took place at the LingZhi Vegetarian Restaurant, situated at Liat Towers in Orchard Road. Dr Nathan, Chairman of the National St. John Council, graced the occasion with his presence. His participation emphasised the significance of Mr Hodges' contributions not only to the St John Fellowship but also to the broader St John community. Members from both the St John Fellowship Management Committee and the National St John Council attended this momentous gathering.



Mrs Nathan graciously presented Mr Andrew Hodges with a gift on behalf of the friends who were in attendance. The gift served as a token of appreciation and affection for Mr Hodges, symbolising the collective sentiment of the group.

Purple Parade 2022

This year commemorates the 10th anniversary of the Purple Parade, a momentous occasion that serves as a unifying national platform dedicated to promoting awareness and celebrating the exceptional abilities of Persons with Disabilities. At its core, the movement strives to ensure that Persons with Disabilities are not merely on the fringes of society but are fully integrated into the central narrative of the nation's growth. It advocates for equal access to education, employment, transportation, and social networks for all individuals, regardless of their abilities.

After a two-year hiatus due to the unfortunate onset of the COVID-19 pandemic, the Purple Parade made a triumphant return on Saturday, 29 October 2022, at the Suntec City. The event witnessed an awe-inspiring sight as a vast multitude of approximately 5,000 participants congregated, adorning themselves in vibrant shades of purple, symbolising their unwavering support for inclusivity and their heartfelt desire to recognise the extraordinary talents of individuals with special needs.

Among the remarkable groups that graced the Carnival Segment of the street parade was our very own St John Purple Trooper, composed of seniors from the St John Singapore Dementia Centre. This incredible ensemble, led by the Council Chairman, joined forces with members of the St John Fellowship and staff. Together, they marched in resolute solidarity, their rhythmic footsteps harmonising with the lively cadence of carnival music resonating from gongs and drums.



Appreciation

The year was marked by the profound ramifications of the COVID-19 pandemic, which cast its long shadow on various aspects of our lives. In the face of these arduous circumstances, I wish to extend my heartfelt gratitude to members of my Management Committee and dedicated staff. Their unwavering commitment and unwearied efforts in steering the Fellowship through this tempestuous terrain were truly commendable. Moreover, I would like to express my sincere appreciation to our valued members, whose unwavering trust and confidence in us have been instrumental in our collective journey.

It is with great conviction and unwavering determination that we vow to forge ahead together, bracing ourselves for the challenges that lie ahead in the forthcoming years. United by a shared vision and fortified by the resilience we have displayed during this unprecedented period, we shall march steadfastly towards the future.

Mr Andrew Hodges, CStJ
Chairman
St John Fellowship



Ms Bella Tan
Chairperson, SJS Dementia Centre Sub-Committee

Person-centred care

It has been another challenging year for families affected by dementia. While the restrictions on daily living have eased, many people continue to be impacted by the effects from the Covid-19's 'long tail'. As a subsidiary of St John Singapore, and an AIC Active Ageing Care Hub (AACH), St John Singapore Dementia Centre is committed to improving and championing evidence-based and person-centred dementia care. Our transportation and door-to-door escort services by our healthcare staff continued to offer support and relief to care givers who have been inconvenienced by the pandemic.

We engaged with healthcare cluster such as the National Healthcare Group (NHG), Agency for Integrated Care (AIC) and National Council for Social Service (NCSS) to continually innovate and implement improvements and digitalising our operations and workflows. Our social value also means that we ensure that our insights and evaluation work effectively support AIC and healthcare institutions by collecting, analysing, and reporting evidence of the impact of the care interventions and services. For instance, we embarked on a pilot rehabilitation project for those clients who required musculoskeletal stimulation and monitored their progress for a six-month period. The project is a 2-year collaboration with the TTSH Dementia workgroup.

Our dementia care staff are at the heart of everything we do

To appreciate our staff for their dedication and commitment during the challenging period, St John's Board of Presidents arranged a special appreciation event, while also taking the opportunity to celebrate Christmas with our clients. The priority for the year ahead will be to establish a dementia-competent care team who understands dementia in people from diverse backgrounds to implement an improved model of care.

Looking Ahead

We have ambitious plans for the year ahead, including expanding to 2 more levels of day care facility, and re-designing and remodelling the current centre to create an all-accessible and user-friendly environment, considering all aspects of safety while inspiring inclusivity and well-being. Our clients could look forward to a well-designed care facility that feels open with lots of natural light.

The centre has a maximum capacity of 30 clients and as at December 2022, it served 27 clients.

Bella Tan
Chairperson
SJS Dementia Centre Sub-Committee



Staff appreciation event

To appreciate our staff for their dedication and commitment during the challenging period, St John's Board of President arranged a special appreciation event for our staff, while taking the opportunity to celebrate Christmas with our clients.



Self-care day at St John Dementia Centre

Staff enjoying the chair yoga session as part of the AIC 'Self care for Caregivers' course. Everyone is now asking for weekly Yoga class!



Collaboration with Nanyang Polytechnic

Evaluating project ideas by Nanyang Polytechnic nursing students



Garden Tea Party

Nice weather and fresh air brought lots of cheers and laughter at the ever-popular garden tea party.



Enjoying an opera performance by our volunteers



St John Dementia care team at the Purple Parade to promote awareness and celebrate abilities of Persons with Disabilities



Rehabilitation project for clients who required musculoskeletal stimulation

Members of the Board of Presidents

No.	Name	Tax Deductible Donation (S\$)
1	Ang Chek Chin	10,000.00
2	Asia Pacific Shipping (S) Pte Ltd	10,000.00
3	Bengawan Solo Pte Ltd	120,000.00
4	Bobby Lim Chye Huat	20,000.00
5	C K Holdings (2003) Pte Ltd	50,000.00
6	Chan Hian Joon	10,000.00
7	Chang Cheng Mee Wah Food Ind. Pte Ltd	128,888.88
8	Chong Nen Sing - Deziqn Format Pte Ltd	2,500.00
9	Chua Hock Lam	10,000.00
10	Chua Swee Meng	30,000.00
11	Chung Tang Fong	40,000.00
12	DCSC Holding Pte Ltd	2,500.00
13	GET International Pte Ltd	50,000.00
14	Greenbay Marine Pte Ltd	25,000.00
15	Keolleo Bar Salon Pte Ltd	5,000.00
16	Khoo Hang Choong	10,000.00
17	Kim Wah Boon	30,000.00
18	Kun Kay Hong	10,000.00
19	LBD Engineering Pte Ltd	50,000.00
20	Le Coiffure Corner Pte Ltd	5,000.00
21	Lee Chin Beng (Benny Lee)	41,112.00
22	Leung Kai Fook Medical Co Pte Ltd	15,000.00
23	Lim Cheng Eng	150,000.00
24	Lim Kien Huat	10,000.00
25	Logistics Construction Pte Ltd	10,000.00
26	Loh Hon Chow	25,000.00
27	Ong Hock Soon	10,000.00
28	Orange Clove Catering Pte Ltd	20,000.00
29	Ow Chin Seng	10,000.00
30	Pang Lim	20,000.00
31	Tang Chuan Ann	10,000.00
32	Teng Yun International Pte Ltd	120,000.00
33	Teo Hark Piang (Zhang Xuebin)	20,000.00
34	Teo Ngiang Heng	10,000.00
35	Teoh Sze Tean	10,000.00
36	Yap Seng Teck	10,000.00
		1,110,000.88

Knight of Justice (KStJ)	Year Awarded		
Selan Sayampanathan (Dr)	2020	Koh Siak Hong Eric	2011
Teh Peng Hooi (Dr)	2014	Lee Hock Chuan Eric	2011
		Lee Kok Hui	1997
		Lee Yee Han Dave (Dr)	2021
		Leong Sin Yuen William	2022
Knight of Grace (KStJ)		Liew Kim Swee	2010
Foo Si Kwang	2018	Lim Seng Hock	2015
Ho Nai Kiong (Dr)	2003	Loh Hon Chow	2013
Lim Chye Huat Bobby	2013	Low Bee Lian Nancy (Ms)	2019
Low Cheng Hock Prof (Dr)	2005	Mak Yew Wing	2021
Seah Boon Chun	2015	Muhammed Sarizan Bin Ahmad	2020
Tan Yak Huang	2021	Neo Lay Cheng Wendy (Ms)	2011
Teh Peng Hool (Dr)	2013	Ng Poh Guan Steven	2016
Tian Mong Ching	2022	Ong Sang Heng	2013
		Png Hong Hock (Dr)	2021
Commander (CStJ)		Quek Boon Kheng	2015
Andrew Hodges	2003	Quek Pauline (Ms)	2016
Ang Chin Koon	2022	Sanjay Nalachandran	2021
Chia Keng Hian	2015	Sim Hong Suan Nancy (Ms)	2020
Chua Nelson (Dr)	2021	Tan Boon Heng Roger	2022
Chua Wee Kwang	2006	Tan Tong Nam, Patrick (Dr)	2010
Goh Hood Keng Prof (Dr)	2018	Tay Teng Yew Andrew	2018
Hee Pak Ngan Andrew	2011	Wee Hock Kee	1996
Khoo Teck Kheng	2009	Wong Ngiuk Moy (Ms)	2013
Kun Kay Hong	2011	Yang Wei Chih nee Ho Ah Pong	2001
Kuo Keng Huat	2016	Yee Fook Hong	2013
Law Shun Yong	2006	Yeo Kim Ing	2013
Lee Chang Long (Dr)	2010	Yeo Lye Hock, Frederick	2022
Liang Chiang Heng	2019	Yeo Tiong Wee David	2017
Lim Cheng Eng	2022		
Lim Whye Geok (Dr)	1997		
Lim Kim Chong (Dato)	2015		
Ma Poh How	2016		
Sze Chain Fai (Mdm)	2015	Member (MStJ)	
Tan Kia Choo David (Dr)	2002	Aiw Chye Seng	2021
Tan Siow Buck	2010	Beny Suwandi	2018
Teo Chong Hock	2016	Chan Chiok Hoong	2018
		Chan Hin Kei Enoch	2017
Officer (OStJ)		Chan Khai Pheng	2019
Chan Kok Hiong	2020	Chee Tek Siong (Dr)	2010
Cheng Chung Hsien	2018	Chen Chin Heng Stanley	2014
Cheng Sim Huat David	2013	Cheong Kai Liang Benjamin	2018
Cheong Kee Toh	2014	Chew Ah Ba George	2016
Chiang Mei Koon	2015	Chia Mui Heoh Ivy (Ms)	1989
Chin Chee Wah	2018	Chia Su Lin (Ms)	1992
Chong Chong Choong	2013	Chiong Tiow Lok	1995
Chong Kwan Hoe Eric	2013	Chong De Xian	2022
Chua Sock Kiang	2013	Chong Jin (Dr)	2016
Goh Hock Mong	2013	Chua Jie Hong Matthew	2015
Hia Joo Tia	2009	Chua Qing Jun	2019
Ho Kwok Choi	2016	Chung Tang-Fong William (Dr)	2018
Hung Mow Ngiap Andrew	2016	Dennis Anthony lock	2017

Er Hui Shang (Ms)	2017	Ong Puay Guan Steven	2018
Faraz ZARISFI (Dr)	2021	Ong Yong Mean Matthew	2013
Felicia Jane Brown	2017	Ow Yew Leong Simon	2022
Fong Kum Thong	2000	Phua Lam Soon	2022
Goh Cheng Lian	2015	Quah Han Song	2009
Goh Kiah Tian	1999	Sabitha Binte Mohammad	2022
Goh Yong Bak	2001	Kassim (Ms)	
Han Tian Huat	2016	Seah Ai Choo	2000
Hooi Kok Wai	2013	Seah Chee Hwa Kenneth	2013
Hwa Teik Hing Thomas	2013	Seah Leng Leng	2015
Jayamani Viswalingam	2015	Seen John	2011
Jennifer Ong (Ms)	2016	Sim Hui Shi (Ms)	2021
Kasinathan S.T. (Dr)	1995	Sim Loy Liang	2009
Khoo Hang Choong Patrick	2021	Sim Mong Keang Kenny (Dr)	2021
Khoo How Thar	2014	Siow Hua Ming	2014
Khoo Wei Boon	2016	Siow Yong Fong	2002
Khor Kok Beng	2013	Soh Chin Heng	2004
Ko Kok Peng	2011	Tan Beng Ho	2016
Koh Han Tiang	2015	Tan Choon Siong	2014
Koh Seng Kim	2010	Tan Chuen Yeow	2010
Koh Siow Chye Bernard	2014	Tan Eng Hee	2021
Koh Yen Chieh	2014	Tan Geok Lian (Ms)	2022
Koh Yi Hui Dr	2021	Tan Gim Chuan	2016
Koh Yong Siang Curtbet	2020	Tan Hang Ngee	2015
Kok Yew Kan	2010	Tan Hui Sim	2016
Kuek Qi Xiang Amos	2021	Tan Kai Ling	2019
Lee Chee Sing	2015	Tang Chee Kai	2020
Lee Jong Seng John	2015	Tang Kin Hwa Richard	2000
Lee Kok Seng Wiliam	2017	Tay Boon Gim	2009
Lee Pui Luin Anne (Ms)	2019	Tay Sook Muay (A/Prof)	2013
Lee Wei Chee (Dr)	2021	Teh Chu Yaw	2017
Leong Kwang Ee Edwin	2021	Teng Seow Liang	2015
Lim Ban Dian	2022	Teo Kok Loh Sunny	2014
Lim Kheam Soon Alex	2016	Teo Ngiang Heng Jackson	2022
Lim Kien Huat	2021	Tjendri-Liew Anastasia	2020
Lim Yew Soon	2011	Toh Yean Lih	2021
Liow Khee Fung Agnes (Ms)	2013	Wong Mei-Ling Jenny	2020
Liu Chang Bao Night	2021	Wun Boon Leng	2010
Loh Christina (Ms)	2011	Yap Jiunn Liang Jonathan (Dr)	2021
Loh York Liang Peter	2022	Yeo Sheng Chye Alex	2018
Low Kim Cheang	2004	Yong Cheng Thye	2000
Low Zi Ming	2018	Yong Eng Kiat	2019
Mohammad Arif Bin Ali	2017		
Mohd Bin Said	2016		
Nai Wee Beng	2016		
Ng Choon Yong Alvin	2015		
Ngoi Kwan Kiew	2011		
Nirumalan V Kanapathi Pillay	2020		
Oh Keh Yew William (Dato)	2018		
Oh SiKai	2020		
Ong Li Yen (Ms)	2017		
Ong Poh Boon	2019		

The full statements are available on the following pages.

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

**STATEMENT BY COUNCIL MEMBERS
AND FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 DECEMBER 2022**

NLA DFK ASSURANCE PAC
Chartered Accountants
Singapore

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

**STATEMENT BY COUNCIL MEMBERS
AND FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 DECEMBER 2022**

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Statement of comprehensive income	6
Statement of changes in funds	7
Statement of cash flows	8
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ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

Statement of Council Members
for the financial year ended 31 December 2022

The Council Members are pleased to present their statement to the members together with the audited financial statements of St. John Singapore (the "Council") for the financial year ended 31 December 2022.

In the opinion of the Council Members:

- (a) the accompanying financial statements of the Council set out on pages 5 to 29 are properly drawn up in accordance with the Constitution of the Council, the Societies Act, Chapter 311, the Charities Act, Chapter 37 and the regulations enacted there under, and the Financial Reporting Standards in Singapore so as to give true and fair view of the financial position of the Council as at 31 December 2022 and the financial performance, changes in funds and cash flows of the Council for the financial year then ended on that date; and
- (b) the accounting and other records required to be kept by the Constitution of the Council, Societies Act, Chapter 311, the Charities Act, Chapter 37 and the regulations enacted thereunder, have been properly kept in accordance with those provisions;
- (c) at the end of this statement, there are reasonable grounds to believe that the Council will be able to pay its debts and when they fall due;
- (d) the use of donation moneys is in accordance with the objectives of the Society as required under regulations 11 of the Charities (Institutions of a Public Character) Regulations; and
- (e) the Council has complied with regulation 15 (Fund-raising expenses) of the Charities (Institution of a Public Character) Regulation.

On behalf of the Council Members



.....
Sayampanathan Sarvaselan R.E
Chairman



.....
Ramesh Subramaniam
Assistant Honorary Treasurer

29 MAY 2023

**Independent auditor's report to the members of
ST. JOHN SINGAPORE**
Unique Entity No. S70SS0009L

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of St. John Singapore (the "Council"), as set out on pages 5 to 29, which comprise the statement of financial position as at 31 December 2022, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provision of the Societies Act, Chapter 311, the Charities Act, Chapter 37 other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Council as at 31 December 2022 and of the financial performance, changes in funds and cash flows of the Council for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Council Members are responsible for the other information. The other information comprises the Statement by Council Members as set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Independent auditor's report to the members of
ST. JOHN SINGAPORE (continued)**
Unique Entity No. S70SS0009L

Report on the Audit of the Financial Statements (continued)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Society Act, Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**Independent auditor's report to the members of
ST. JOHN SINGAPORE (continued)**
Unique Entity No. S70SS0009L

Report on the Audit of the Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- (d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- (e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Council have been properly kept in accordance with the provisions of the Societies Act and the Charities Act and the Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (i) the Council has not used the donation monies in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulations; and
- (ii) the Council has not complied with the requirements of Regulation 15 of the Charities (Institution of a Public Character) Regulations.



Public Accountants and
Chartered Accountants
Singapore

29 May 2023

Name of engagement director: Low Xiachao

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

Statement of financial position
as at 31 December 2022

	Note	2022 S\$	2021 S\$
ASSETS			
Current assets			
Cash and cash equivalents	4	3,239,852	3,352,520
Trade and other receivables	5	958,604	566,622
Inventories	6	30,267	34,624
		<u>4,228,723</u>	<u>3,953,766</u>
Non-current assets			
Property, plant and equipment	7	3,990,987	3,120,125
Right-of-use asset	8	48,200	41,370
		<u>4,039,187</u>	<u>3,161,495</u>
Total assets		<u>8,267,910</u>	<u>7,115,261</u>
LIABILITIES, FUNDS AND RESERVES			
Current liabilities			
Trade and other payables	9	291,654	192,735
Lease liabilities	10	17,994	30,334
Income received in advance	11	405	670
		<u>310,053</u>	<u>223,739</u>
Non-current liability			
Lease liabilities	10	30,817	16,924
Total liabilities		<u>340,870</u>	<u>240,663</u>
Funds and reserve			
Restricted funds			
Bursary fund	12	415,991	424,219
Designated funds	13	723,687	1,313,441
		<u>1,139,678</u>	<u>1,737,660</u>
Unrestricted funds			
Accumulated funds		6,070,961	4,420,537
Capital reserve	14	716,401	716,401
		<u>6,787,362</u>	<u>5,136,938</u>
Total funds and reserves		<u>7,927,040</u>	<u>6,874,598</u>
Total liabilities, funds and reserve		<u>8,267,910</u>	<u>7,115,261</u>

The accompanying notes form an integral part of these financial statements.

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

Statement of comprehensive income
for the financial year ended 31 December 2022

	Note	2022				2021			
		Bursary Fund	Designated Fund	General Fund	Total	Bursary Fund	Designated Fund	General Fund	Total
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
Revenue	15	-	-	2,274,992	2,274,992	-	-	1,658,645	1,658,645
Other income	16	1,162	-	2,129,082	2,130,244	486	-	839,936	840,422
Administration expenses	17	(9,390)	-	(3,340,770)	(3,350,160)	-	-	(2,742,657)	(2,742,657)
Finance cost	18	-	-	(2,634)	(2,634)	-	-	(3,251)	(3,251)
(Loss)/Profit for the financial year		(8,228)	-	1,060,670	1,052,442	486	-	(247,327)	(246,841)

The accompanying notes form an integral part of these financial statements.

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

Statement of changes in funds
for the financial year ended 31 December 2022

	Bursary fund S\$	Designated funds S\$	Accumulated Funds (general) S\$	Capital reserve S\$	Total S\$
At 1 January 2022	424,219	1,313,441	4,420,537	716,401	6,874,598
(Loss)/Profit for the financial year	(8,228)	-	1,060,670	-	1,052,442
Transfer between funds	-	(589,754)	589,754	-	-
At 31 December 2022	415,991	723,687	6,070,961	716,401	7,927,040
At 1 January 2021	304,007	1,313,441	4,787,590	716,401	7,121,439
Profit/(Loss) for the financial year	486	-	(247,327)	-	(246,841)
Transfer between funds	119,726	-	(119,726)	-	-
At 31 December 2021	424,219	1,313,441	4,420,537	716,401	6,874,598

The accompanying notes form an integral part of these financial statements

ST. JOHN SINGAPORE
Unique Entity No. S70SS0009L

Statement of cash flows
for the financial year ended 31 December 2022

	Note	2022 S\$	2021 S\$
Cash flows from operating activities			
Profit/(Loss) for the financial year		1,052,442	(246,841)
Adjustments for:			
Depreciation of property, plant and equipment	17	503,572	389,239
Depreciation of right-of-use asset	17	26,574	29,446
Gain on early lease termination		(3,786)	-
Government grants	16	(760,877)	(351,478)
Interest income	16	(27,504)	(16,365)
Interest expense		2,634	3,251
Plant and equipment written off		19,314	-
Operating cash flows before changes in working capital		812,369	(192,748)
Changes in working capital:			
Trade and other receivables		(373,346)	(143,172)
Inventories		4,357	(5,287)
Income (received)/ refund in advance		(265)	40
Trade and other payables		98,919	70,027
Cash from/(used) in operations, representing net cash from/(used in) operating activities		542,034	(271,140)
Cash flows from investing activities			
Interest received		27,504	16,365
Purchase of property, plant and equipment	7	(1,412,384)	(104,308)
Net cash used in investing activities		(1,384,880)	(87,943)
Cash flows from financing activities			
Government grants received		760,877	351,478
Repayment of lease liabilities	10	(30,699)	(32,172)
Net cash from financing activities		730,178	319,306
Net decrease in cash and cash equivalents		(112,668)	(39,777)
Cash and cash equivalents at beginning of the financial year		3,352,520	3,392,297
Cash and cash equivalents at end of the financial year	4	3,239,852	3,352,520

The accompanying notes form an integral part of these financial statements.

Notes to the financial statements
for the financial year ended 31 December 2022

These notes form an integral part and should be read in conjunction with the accompanying financial statements.

1. General

St. John Singapore (the “Council”) domiciled and registered in the Republic of Singapore as a Society under the Societies Act, Chapter 311. The Council is registered as a charity under the Charities Act, Chapter 37 and is also an approved institution of a Public Character (IPC) with its principal place of business and registered office at 420 Beach Road, Singapore 199582.

The principal activities of the Council are those relating to the provision of first-aid courses to members, students and the general public in order to promote and encourage all works of humanity. The Council is also involved in the provision of public duty with ambulance support on a non-emergency basis. The Council has obtained approval from Ministry of Health for the operation of a Dementia Day-care Centre of St. John Singapore. There are no significant changes in the nature of these activities during the financial year.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements of the Council comprise the compilation of the individual financial statements of the Council, Brigade, Association, Fellowship, 5 Districts, Jurong Centre and Dementia Day-care Centre.

The financial statements of the Council have been drawn up in accordance with the Financial Reporting Standards in Singapore (“FRSs”) and the applicable requirements of the Societies Act, Chapter 311 and Charities Act and Regulations. The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore dollar (“S\$”), which is the Council’s functional currency.

2.2 Adoption of new and amended standards

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Council has adopted all the new and amended standards which are relevant to the Council and are effective for annual financial periods beginning on or after 1 January 2022. The adoption of these standards did not have any material effect on the financial performance or position of the Council.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.3 Standards issued but not yet effective

The Council has not adopted the following standards applicable to the Council that have been issued but not yet effective:

<u>Description</u>	<u>Effective for annual periods beginning on or after</u>
Amendments to FRS 117 <i>Insurance Contracts</i>	1 January 2023
Amendments to FRS 1 <i>Classification of Liabilities as Current or Non-current</i>	1 January 2023
Amendments to FRS 1 and FRS Practice Statement 2 <i>Disclosure of Accounting Policies</i>	1 January 2023
Amendments to FRS 8 <i>Definition of Accounting Estimates</i>	1 January 2023
Amendments to FRS 12 <i>Deferred Tax related to Assets and Liabilities arising from a Single Transaction</i>	1 January 2023
Amendments to FRS 117 <i>Initial Application of FRS 117 and FRS109- Comparative Information</i>	1 January 2023
Amendments to FRS 116 <i>Lease Liability in a Sale and Leaseback</i>	1 January 2024
Amendments to FRS 1 <i>Non-current Liabilities with Covenants</i>	1 January 2024
Amendments to FRS 110 and FRS 28 <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Date to be determined

The Council Members expect that the adoption of the standards above will have no material impact on the financial statements in the period of initial application.

2.4 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand, and fixed deposits that are readily convertible to known amount of cash which are subject to an insignificant risk of changes in value.

2.5 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when, the Council becomes a party to the contractual provisions of the financial instruments.

At initial recognition, the Council measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit and loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.5 Financial instruments (continued)

(a) Financial assets (continued)

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Council's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income ("FVOCI") and FVPL. The Council only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets, mainly comprise of cash and cash equivalents and trade and other receivables (excludes prepayments and GST receivables), are subsequently measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

Derecognition

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a debt instrument in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that has been recognised in other comprehensive income is recognised in profit or loss.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when the Council becomes a party to the contractual provisions of the financial instrument. The Council determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.5 Financial instruments (continued)

(b) Financial liabilities (continued)

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Financial liabilities mainly comprise trade and other payables (excludes GST payable and deferred government grant income and lease liabilities). Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

(c) Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported on the statement of financial position when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

2.6 Impairment of financial assets

The Council recognises an allowance for expected credit losses (“ECLs”) for all debt instruments not held at fair value through profit or loss. No impairment loss is recognised for investments in equity instruments. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Council expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Council applies a simplified approach in calculating ECLs. Therefore, the Council does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Council has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors’ ability to pay.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.6 Impairment of financial assets (continued)

The Council may also consider a financial asset to be in default when contractual payments are 60 days past due. However, in certain cases, the Council may also consider a financial assets to be in default when the internal or external information indicates that the Council is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Council. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.7 Inventories

Inventories comprise of uniform accessories, cadet proficiency badges and cardio-pulmonary resuscitation charts that are held for sale in the ordinary course of activities of the Council. Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the first-in first-out method and comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs necessary to make the sale.

When necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realizable value.

2.8 Property, plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Construction in progress includes all cost of construction and other direct costs. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Council's accounting policy. Construction in progress is reclassified to the appropriate category of property, plant and equipment when complete and ready to use.

Construction in progress is not depreciated. All other property, plant and equipment are depreciated using the straight-line method to write off the cost of the assets over their estimated useful lives. The estimated useful lives are as follows:

	<u>Useful lives</u>
Leasehold property	20 years
Building extension	20 years
Furniture, fittings and equipment	1-10 years
Motor vehicle	10 years
Renovation	5-10 years

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.8 Property, plant and equipment (continued)

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful lives and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.9 Impairment of non-financial assets

The Council assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Council makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined of an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.10 Provisions

Provisions are recognised when the Council has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.11 Share capital

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.12 Revenue

Revenue is measured based on the consideration to which the Council expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when Council satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Dementia day-care service fees

Dementia day-care service fee are recognised which the services are rendered which generally coincides with the issuance of the invoices or the acknowledgement of satisfactory receipt of the services and/or services being rendered.

Cash donations

Cash donations are recognised on a receipt basis or collection basis.

Sales of goods

Sales of goods is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

Interest income

Interest income is recognised on an actual basis using the effective interest method.

2.13 Government grants

Government grants are recognised when there is reasonable assurance that the grants will be received and all attaching conditions will be complied with.

Government grants received from the government in relation to the Special Employment Credit Scheme, Wage Credit Scheme and other grants are recognised as 'other income' when the grants become receivable.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.14 Employee benefits

a) Defined contribution plans

The Council makes contributions to the Central Provident Fund Scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Council has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.15 Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Council applied a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Council recognised lease liabilities representing the obligation to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

2.16 Taxes

(a) Current income tax

As the Council is registered as a Charity under the Charities Act, it is exempted from income tax, in accordance with the provisions of the Income tax Act.

(b) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST except:

- (i) where the GST incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the assets or as part of the expense item as applicable; and
- (ii) receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Notes to the financial statements
for the financial year ended 31 December 2022

2. Summary of significant accounting policies (continued)

2.17 Funds

Funds balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally, restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expenses resulting from the operating activities of a fund that is directly attributable to the fund is charged to that fund. Common expenses, if any, are allocated on a reasonable basis to the funds based on a method most suitable to that common expense.

2.18 Foreign currency translations and balances

Translations in foreign currencies are measured in the functional currency of the Council and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

3. Significant accounting judgements and estimates

The preparation of the Council's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

The management is of the opinion that there are no significant judgements made in applying the accounting policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Notes to the financial statements
for the financial year ended 31 December 2022

3. Significant accounting judgements and estimates (continued)

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Council based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Council. Such changes are reflected in the assumptions when they occur.

(a) Provision for expected credit losses (“ECL”) of trade receivables

The Council uses a provision matrix to calculate ECL for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Council’s historical observed default rates. The Council will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At the end of every reporting period, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and of forecast economic conditions. The Council’s historical credit loss experience and forecast of economic conditions may also not be representative of customer’s actual default in the future. The information about the ECL on the Council’s trade receivables is disclosed in Note 20 (a).

The carrying amount of the trade receivables at the end of the reporting period is disclosed in Note 5.

(b) Useful lives of plant and equipment

The useful life of an item of plant and equipment is estimated at the time the asset is acquired and is based on historical experience with similar assets and takes into account anticipated technological or other changes. If changes occur more rapidly than anticipated or the asset experiences unexpected level of wear and tear, the useful life will be adjusted accordingly. The carrying amount of the Council’s plant and equipment as at 31 December 2022 was S\$3,990,987 (2021: S\$3,120,125).

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for the financial year ended 31 December 2022

4. Cash and cash equivalents

	2022 S\$	2021 S\$
Cash on hand	3,000	4,000
Cash at bank	715,411	616,243
Fixed deposits	<u>2,521,441</u>	<u>2,732,277</u>
	<u>3,239,852</u>	<u>3,352,520</u>

Included in the fixed deposit account are designated deposits in support of bursary fund (Note 12) amounting to S\$415,991 (2021: S\$424,220).

Fixed deposits yield interest income at interest rate ranging from 0.34% to 2.80% per annum (2021: from 0.28% to 2.05%) per annum and have on maturity period ranging from 1 to 3 years (2021: 1 to 3 years).

Fixed deposits with maturity dates more than 3 months can be withdrawn anytime before the maturity dates without penalty. However, any interest receivable will be forfeited upon pre-mature withdrawal. As the principal value of the deposits is readily convertible to cash, they form part of the cash and cash equivalents in the statements of cash flows.

5. Trade and other receivables

	2022 S\$	2021 S\$
Trade receivables	92,817	113,014
Grant and subsidies receivables	218,626	339,175
Interest receivable from fixed deposits	36,804	15,248
Other receivables	155,033	89,155
Deposits	7,117	7,317
Prepayments	382,275	2,713
GST receivables	<u>65,932</u>	<u>-</u>
	<u>958,604</u>	<u>566,622</u>

Trade receivables are non-interest bearing and generally on 30-90 days' (2021: 30-90 days) terms.

6. Inventories

	2022 S\$	2021 S\$
Goods held for resale	<u>30,267</u>	<u>34,624</u>

The cost of inventories recognised as expense and included in 'Administration expenses' amounted to S\$5,977 (2021: S\$5,071).

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7. Property, plant and equipment

	Leasehold Property S\$	Building extension S\$	Furniture fittings and equipment S\$	Motor vehicles S\$	Renovation S\$	Construction in progress S\$	Total S\$
Cost							
At 1 January 2021	172,471	2,995,884	660,554	745,781	1,277,647	-	5,852,337
Additions	-	-	89,458	-	14,850	-	104,308
At 31 December 2021	172,471	2,995,884	750,012	745,781	1,292,497	-	5,956,645
At 1 January 2022	172,471	2,995,884	750,012	745,781	1,292,497	-	5,956,645
Additions	-	-	111,046	958,643	201,400	141,295	1,412,384
Written off	-	-	-	(266,102)	-	-	(266,102)
At 31 December 2022	172,471	2,995,884	861,058	1,438,322	1,493,897	141,295	7,102,927
Accumulated depreciation							
At 1 January 2021	172,471	529,456	537,737	484,942	722,675	-	2,447,281
Depreciation charge	-	154,152	81,896	45,421	107,770	-	389,239
At December 2021	172,471	683,608	619,633	530,363	830,445	-	2,836,520
At 1 January 2022	172,471	683,608	619,633	530,363	830,445	-	2,836,520
Depreciation charge	-	154,152	95,579	141,287	112,554	-	503,572
Written off	-	-	-	(228,152)	-	-	(228,152)
At December 2022	172,471	837,760	715,212	443,498	942,999	-	3,111,940
Net carrying amount							
At 31 December 2021	-	2,312,276	130,379	215,418	462,052	-	3,120,125
At 31 December 2022	-	2,158,124	145,846	994,824	550,898	141,295	3,990,987

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8. Right-of-use assets

	Office equipment S\$
<u>Cost</u>	
As at 1 January 2021 and 31 December 2021	128,594
At 1 January 2022	128,594
Additions	41,138
Modification	(33,696)
At 31 December 2022	136,036
<u>Accumulated depreciation</u>	
At 1 January 2021	57,778
Depreciation charge	29,446
At 31 December 2021	87,224
At 1 January 2022	87,224
Depreciation charge	26,574
Modification	(25,962)
At 31 December 2022	87,836
<u>Net carrying amount</u>	
At 31 December 2021	41,370
At 31 December 2022	48,200

The Company leased assets such as office equipment used in its operations. Leases of office equipment generally have lease term of 1 to 5 years (2021: 2 to 5 years). There is no restriction or covenants imposed by these contracts.

The corresponding lease liabilities is disclosed in Note 10.

9. Trade and other payables

	2022 S\$	2021 S\$
Trade payables	81,589	36,048
Other payables	22,221	18,929
Accrued operating expenses	165,447	106,671
Refundable deposits	22,397	18,742
GST payable	-	12,345
	291,654	192,735

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10. Lease liabilities

The carrying amount of the lease liabilities and the movement during the financial year are as below:

	2022 S\$	2021 S\$
As at 1 January	47,258	76,179
Additions	41,138	-
Modification	(11,520)	-
Accretion of interest	2,635	3,251
Cash flows payment in financing activities	(30,699)	(32,172)
At 31 December	<u>48,811</u>	<u>47,258</u>
Presented as:		
Current	17,994	30,334
Non-current	<u>30,817</u>	<u>16,924</u>
	<u>48,811</u>	<u>47,258</u>

11. Income received in advance

	2022 S\$	2021 S\$
Income received in advance	<u>405</u>	<u>670</u>

Income received in advance includes course fees and season parking fees for year 2023 (2021: for year 2022).

12. Bursary fund

Bursary fund is a restricted fund set-up to provide bursary and scholarship awards to deserving members. Interest earned from and disbursements made out of this fund is credited to and deducted respectively from this fund.

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13. Designated funds

	Dementia Centre Operations Sustainability S\$	Dementia Centre Resource Fund S\$	Total S\$
Balance as at 1 January 2022	900,000	413,441	1,313,441
Transfer to accumulated funds	(589,754)	-	(589,754)
Balance as at 31 December 2022	310,246	413,441	723,687

Funds from the Dementia Centre Operations Sustainability (previously known as Board of Benefactors), plus the Dementia Centre Resource Fund are specially set aside for works related to the operations of the Dementia Day-Care Centre of St. John Singapore as well as works related to the St. John Priory of Singapore.

14. Capital reserve

The capital reserve represents compensation previously received by the Council for relinquishing tithing rights over a part of the land which has a 99-years lease tenure and where the Council's building (Note 7) stands.

15. Revenue

	2022 S\$	2021 S\$
General Fund		
Course fee	858,175	985,135
Sales of goods	6,822	8,320
Dementia Day-Care Centre service fees	246,571	176,461
Donation – non tax deductible	23,075	2,820
Donation – tax deductible	1,140,349	485,909
	<u>2,274,992</u>	<u>1,658,645</u>

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Notes to the financial statements
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16. Other income

	2022	2021
	S\$	S\$
General fund		
Ambulance service fee	-	935
Government grant	760,877	351,478
Gain on early lease termination	3,786	-
Interest income	27,504	16,365
MOH subvention fee	1,311,965	442,096
Parking fee income	14,250	11,132
Special employment credit	-	10,245
Sundry income	10,700	7,685
	<u>2,129,082</u>	<u>839,936</u>
Bursary fund		
Interest income	<u>1,162</u>	<u>486</u>

17. Administrative expenses

This is determined after charging the followings:

	2022	2021
	S\$	S\$
Employee benefit expenses		
- Staff salaries and bonuses	1,465,242	1,086,791
- CPF contributions	169,583	123,751
	1,634,825	1,210,542
Depreciation of property, plant and equipment	503,572	389,239
Depreciation of right-of-use assets	<u>26,574</u>	<u>29,446</u>

The employee benefits expense includes the key management compensation as disclosed in Note 19.

18. Finance cost

	2022	2021
	S\$	S\$
Interest expense on lease liabilities	<u>2,634</u>	<u>3,251</u>

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19. Significant related party transactions

For the purposes of these audited financial statements, parties are considered to be related to the Council if the Council, its members and/or its key management personnel has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Council, its members and its key management personnel and the party are subject to common control or common significant influences. Related parties may be individuals or other entities.

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Council and its related parties at terms agreed between parties:

	2022	2021
	S\$	S\$
<i>Key management personnel compensation</i>		
Salaries and other short-term employee benefits	<u>331,549</u>	<u>279,337</u>

There are four key management personnel (2021: four management personnel), who are not members of the Council. The Council is the final authority and is overall responsible for policy-making and determination of all activities. The members of the Council are volunteers and receive no monetary remuneration for their contribution.

20. Financial risk management

The Council's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk, liquidity risk, interest rate risk and capital risk.

The Council Members review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Council's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Council's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Council's exposure to these financial risks or the manner in which it manages and measures the risks.

(a) Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer or a counterparty to settle its financial and contractual obligations to the Council, as and when they fall due. The Council's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash), the Council minimises credit risk by dealing exclusively with high credit rating counterparty,

The Council had a credit policy in place and the exposure to credit risk is monitored on an on-going basis. Credit evaluations are performed on all customers requiring credit over a certain amount. The Council does not require collateral in respect of trade and other receivables.

Notes to the financial statements
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20. Financial risk management (continued)

(a) Credit risk (continued)

The Council considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Council determined that its financial assets are credit-impaired when:

- (i) There is significant difficulty of the debtor
- (ii) A breach of contract, such as a default or past due event
- (iii) It is becoming probable that the debtor will enter bankruptcy or other financial reorganization
- (iv) There is a disappearance of an active market for that financial asset because of financial difficulty

There is no other class of financial assets that is past due and/or impaired except for trade receivables.

(b) Liquidity risk

Liquidity risk is the risk that the Council will not be able to meet its financial obligations as and when they fall due. The Council's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Council's reputation.

The Council monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Council's operations and to mitigate the effects of fluctuations in cash flows.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Council's financial assets and liabilities at the end of the reporting period based on contractual undiscounted repayment obligations.

	Carrying amount S\$	Contractual cash flows S\$	One year or less S\$	Within 2 to 5 years S\$
2022				
<u>Financial assets</u>				
Cash and cash equivalents	3,239,852	3,239,852	3,239,852	-
Trade and other receivables	892,672	892,672	892,672	-
	<u>4,132,524</u>	<u>4,132,524</u>	<u>4,132,524</u>	<u>-</u>
<u>Financial liabilities</u>				
Trade and other payables	291,654	291,654	291,654	-
Lease liabilities	48,811	53,644	19,805	33,839
	<u>340,465</u>	<u>345,298</u>	<u>311,459</u>	<u>33,839</u>

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20. Financial risk management (continued)

(b) Liquidity risk (continued)

	Carrying amount	Contractual cash flows	One year or less	Within 2 to 5 years
Total net undiscounted financial assets/(liabilities)	3,792,059	4,132,524	3,821,065	(33,839)
2021				
<u>Financial assets</u>				
Cash and cash equivalents	3,352,520	3,352,520	3,352,520	-
Trade and other receivables	563,909	563,909	563,909	-
	3,916,429	3,916,429	3,916,429	-
<u>Financial liabilities</u>				
Trade and other payables	180,390	180,390	180,390	-
Lease liabilities	47,258	49,150	31,952	17,198
	124,327	229,540	212,342	17,198
Total net undiscounted financial assets/(liabilities)	3,679,149	3,686,889	3,704,087	(17,198)

(c) Interest rate risk

The Council's exposure to interest rates relates primarily to interest-earning financial assets. Interest rate risk is managed by the Council on an on-going basis with the primary objective of limiting the extent to which net interest income could be affected by an adverse movement in interest rates.

The interest rates of interest earned on fixed deposits (Note 4) is 0.34%-2.80% per annum (2021: 0.28%-2.05% per annum). The Council believes that it has no significant exposure to interest rate risk and interest income does not have a significant impact on the Council's earnings.

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20. Financial risk management (continued)

(d) Capital risk

The Council's capital is represented by its various funds. The Council's objective when managing its funds is to safeguard the Council's ability to continue as a going concern.

The Council is a charity and thus, it is dependent on donations and grants to fund its activities for charitable purposes. The funds are mainly comprised of the general "Accumulated Funds", which are primarily in the form of cash and cash equivalents to ensure adequate liquidity to meet the expenditure needs of the Council.

The Council is not subject to any externally imposed capital requirements, excepts for the limitations imposed on the use of its restricted funds.

21 Fair values of assets and liabilities

Assets and liabilities not measured at fair value

Cash and cash equivalents, other receivable and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of these balances approximate their fair values as they are subject to normal trade credit terms.

Lease liabilities

The carrying amount of this balance approximates its fair values as it is subject to interest rate close to market rates of interest for similar arrangements with financial institution.

22. Financial instrument by category

At the end of the reporting period, the aggregate carrying amounts of financial assets and financial liabilities were as follows:

	2022 S\$	2021 S\$
<i>Financial assets at amortised cost</i>		
Cash and cash equivalents	3,239,852	3,352,520
Trade and other receivables	756,213	563,909
	<u>3,996,065</u>	<u>3,916,429</u>
<i>Financial liabilities measured at amortised cost</i>		
Trade and other payables	291,654	180,390
Lease liabilities	48,811	47,258
	<u>340,465</u>	<u>227,648</u>

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23. Future capital expenditure

Capital expenditure contracted for as at reporting date but not recognised in the financial statements are as follows:

	2022 S\$	2021 S\$
Furniture, fitting and equipment ⁽ⁱ⁾	245,816	-
Renovation ⁽ⁱⁱ⁾	60,205	-
	<u>306,021</u>	<u>-</u>

- (i) On 8 November 2022, the Council entered into two agreements to purchase the Therm-Aire Solar Thermal Air Conditioning System for its buildings at ST John Headquarters and ST John Singapore Dementia Centre amounting to S\$491,632. An amount of S\$245,816 has been paid for the equipment, which is included and taken up as prepayment (Note 5).
- (ii) On 15 November 2022, the Council entered into an agreement to acquire certain project upgrading works amounting to S\$201,500 for its building at ST John Headquarter. An amount of S\$141,295 has been paid for the renovation, which in included and take up as construction in progress (Note 7).

24. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 December 2022 were authorised for issue by the Council Members on 29 May 2023.

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